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ates Government

Department of Energy

Rocky Flats Office

memorandum

SEP 21 1993

WMED:JDW:09806

FY 1994 Funding for Compliance Activities

Lawrence H. Harmon, Acting Director, Office of Waste Operations, HQ, EM-32

Reference: RFO letter dated Aug. 6, 1993, subject as above (letter number WPD:RWT:09016), attached.

In the referenced letter we did not accurately describe the rationale for not including the required expense funding in the Fiscal Year 1994 Five Year Plan estimates. This letter is provided to clarify those reasons and outline the improvements made by this Office to overcome these issues in the future.

The first paragraph of the referenced letter indicated that there was a "...lack of formalized capital project review and approval process at Rocky Flats....". This was not entirely true at the time these estimates were developed. There was in fact a formalized process when the estimates were developed for the FY 1994 Five Year Plan (i.e. March 1992 time-frame), but the schedules and responsibilities for validation reviews, etc., were not entirely clear in the case of EM projects. This led to some confusion among field office organizations and in fact reduced the ability to effectively coordinate funding requirements in time for submittal with the FY 1994 Five Year Plan.

Since early 1992, both headquarters and field office personnel have recognized that the schedules for project reviews, validations and submission of required documentation were not effectively sequenced for utilization of the most current cost estimation data in preparation of the Five Year Plans. As you know these inconsistencies have been worked out through headquarters sponsored workshops and various schedule revisions for validations and documentation submittals.

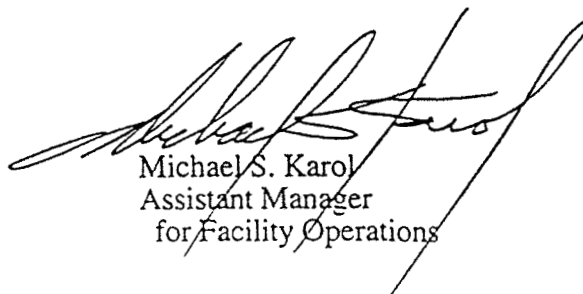
Unfortunately, the expense funding for the projects mentioned in the referenced letter were caught in the past problems mentioned above. I believe these problems are now behind us. Through the continued use of the Rocky Flats Management Control System (MCS) and by effective program and project coordination created by the MCS, I feel this will no longer be an issue at Rocky Flats.

CORRESPONDENCE CONTROL	x	x
PATS/T130G		

Reviewed for Addressee
Corres. Control RFP9/24/93 Om
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ROCKY FLATS PLANT
CORRESPONDENCE CONTROL

Michael S. Karol
Assistant Manager
for Facility Operations

DOCUMENT CLASSIFICATION
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Lawrence H. Harmon
WMED:JDW:09806

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SEP 21 1993

cc w/Attachment:
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